

# CAPITAL IMPROVEMENT PLAN CITY OF IMLAY CITY



**JANUARY 23, 2018**



124844SG2017

**CAPITAL IMPROVEMENT PLAN**

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## INTRODUCTION

A Capital Improvements Plan (CIP) is a multi-year planning instrument used to identify needs and financing sources for public infrastructure improvements. The purpose of a CIP is to facilitate the orderly planning of infrastructure improvements; to maintain, preserve, and protect the City of Imlay City's existing infrastructure system; and to provide for the acquisition or scheduled replacement of equipment to ensure the efficient delivery of services to the community. The CIP is also utilized to ensure that capital improvements are fiscally sound and consistent with the goals and policies of the governing body and the residents of the community.

A comprehensive CIP is an essential tool for the planning and development of the social, physical, and economic wellbeing of the community. This process is a necessary step in an organized effort to strengthen the quality of public facilities and services; provide a framework for the realization of community goals and objectives; and provide a sound basis on which to build a healthy and vibrant community.

The CIP informs Imlay City's residents and stakeholders on how the municipality plans to address significant capital needs over the next six years. The CIP provides visual representations of the community's needs including maps that detail the timing, sequence, and location of capital projects. The CIP can also influence growth because infrastructure can impact development patterns.

Some of the many benefits that the CIP provides for the residents and stakeholders include:

- Optimize the uses of revenue
- Focus attention on community goals, needs, and capabilities
- Guide future growth and development
- Encourage efficient government
- Improve intergovernmental and regional cooperation
- Help maintain a sound and stable financial program
- Enhance opportunities for the participation in federal and/or state grant programs

The projects identified in the CIP represent the community's plan to serve residents and anticipate the needs of a dynamic community. Projects are guided by various development plans and policies established by the planning commission, governing body, and administration.

Plans and policies include:

- Master Plan
- DDA Plan
- M-53 Corridor Plan
- City Recreation Plan
- Lapeer County Recreation Plan
- Goals and objectives of council
- Administrative policies
- Wastewater Asset Management Plan
- Storm Water Asset Management Plan
- Water System Asset Management Plan

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## **MISSION STATEMENT**

Preparation of the CIP is done under the authority of the Michigan Planning Enabling Act (PA 33 of 2008). The goal of the CIP should be to implement the master plan and to assist in the community's financial planning.

The CIP is dynamic. Each year all projects included within the CIP are reviewed, a call for new projects is made, and adjustments are made to existing projects arising from changes in the amount of funding required, conditions, or time line. A new year of programming is also added each year to replace the year funded in the annual operating budget.

The CIP program should continue to develop over time by adding features to gradually improve quality and sophistication. Greater attention shall be devoted to providing more detailed information about individual project requests, program planning, fiscal analysis, fiscal policies, and developing debt strategy.

## **CIP AND THE BUDGET PROCESS**

The CIP plays a significant role in the implementation of a master plan by providing the link between planning and budgeting for capital projects. The CIP process precedes the budget process and is used to develop the capital project portion of the annual budget. Approval of the CIP by the Planning Commission does not mean that they grant final approval of all projects contained within the plan. Rather by approving the CIP, the planning commission acknowledges that these projects represent a reasonable interpretation of the upcoming needs for the community and that projects contained in the first year of the plan are suitable for inclusion in the upcoming budget.

Priority rankings do not necessarily correspond to funding sequence. For example, a road-widening project which is ranked lower than a park project may be funded before the park project because the road project has access to a restricted revenue source, whereas a park project may have to compete for funding from other revenue sources. A project's funding depends upon a number of factors- not only its merit, but also its location, cost, funding source, and logistics.

The City of Imlay City should strive to maximize resources by maintaining a balance between operating and capital budgets. A continuous relationship exists between the CIP and the annual budget. A direct link can be seen between the two documents, as there should be in a strategic planning environment. Budget appropriations lapse at the end of the fiscal year as the operating budget is funded with recurring annual revenues such as taxes, licenses, fines, user fees, and interest income.

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## **THE CIP PROCESS**

Appendix A shows the CIP Process Flow Chart and also the CIP Organization Chart that was used to prepare the City of Imlay City's Capital Improvement Plan. Below is a summary:

Policy Group: reviews the policy, develops the project rating and weighting criteria, rates and weights project applications, reviews funding options, and presents the recommendation to the Administrative Group.

### Policy Group

Walter Bargaen, Mayor/Planning Commission  
Al Ramirez, City Commission  
Mike Romine, City Commission/DDA  
Tom Youatt, Manager  
Dana Walker, DDA Director  
Nicole Frost, Clerk/Treasurer  
Rick Horton, Fire Chief  
Scott Pike, Police Chief  
Ed Priehs III, DPW  
Pat Rankin, WWTP  
John Olson, Spicer Group, Inc.

Appendix B shows the Project Applications that were prepared and scored by the Policy Group.  
Appendix C shows the overall scoring tallies for each project.

Administrative Group: clarifies any issues, finalizes the ratings and brings the CIP draft forward at the planning commission workshop and presents the CIP at the planning commission public hearing.

### Administrative Group

Tom Youatt, Manager  
Nicole Frost, Clerk/Treasurer  
John Olson, Spicer Group, Inc.

Appendix D shows the ranking of each project by score and also the project priority and proposed budget as developed by the Administrative Group.

Planning Commission: works with the policy group during the plan development, conducts workshops (if necessary), reviews the policy group's recommendation, receives public input, conducts public hearings, adopts the plan, and requests the governing body to consider incorporating funding for the first year projects into the budget plan.

City Commission: encouraged to use the CIP as a tool in the adoption of the annual budget process in accordance with the governing body goals and objectives.

Residents: encouraged to participate in plan development by working with various boards and commissions at the planning commission workshops, the planning commission public hearings, and at the City Commission's budget workshops and public hearings. As always, communication is open between residents, governing body representatives, planning commission representatives, and staff.

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## **CIP POLICY**

As used in the City of Imlay City's Capital Improvements Program, a capital improvements project is defined as a major, nonrecurring expenditure that includes one or more of the following:

1. Any construction of a new facility (i.e., a public building, water/sanitary sewer mains, storm sewers, major/local roadways, recreational facilities), an addition to, or extension of such a facility, provided that the cost is \$100,000 or more and that the improvement will have a useful life of five to ten years or more.
2. Any nonrecurring rehabilitation of all or a part of a building, its grounds, a facility, or equipment, provided that the cost is \$50,000 or more and the improvement will have a useful life of three years or more.
3. Any purchase or replacement of major equipment to support community programs provided that the cost is \$75,000 or more, the improvement will have a useful life of 10 year or more, and will be coded to a capital asset account.
4. Any planning, feasibility, engineering, or design study related to an individual capital improvements project or to a program that is implemented through individual capital improvements projects provided that the cost is \$10,000 or more and will have a useful life of five years or more.
5. Any planning, feasibility, engineering, or design study costing \$25,000 or more that is not part of an individual capital improvements project or a program that is implemented through individual capital improvements projects.
6. Any acquisition of land for a public purpose that is not part of an individual capital improvements project or a program that is implemented through individual capital improvements projects provided that the cost is \$25,000 or more.

## **PROGRAM FUNDING**

Because the capital improvements projects involve the outlay of substantial funds, numerous sources are necessary to provide financing over the life of the project. Most capital funding sources are earmarked for specific purposes and cannot be transferred from one capital program to another. For example, funds raised by the City of Imlay City's water and sewer billings must be used for the purposes of operating, maintaining, and improving the City's water and sewer infrastructure. The CIP must be prepared with some projections as to the amount of money available. The following is a summary of the funding sources for projects included in the capital improvements program.

### **Enterprise (reserve) funds**

In enterprise financing, funds are accumulated in advance for capital requirements. Enterprise funds not only pay for capital improvements, but also for the day-to-day operations of community services and the debt payment on revenue bonds. The community can set levels for capital projects; however, increases in capital expenditures for water mains, for example, could result in increased rates. Enterprise fund dollars can only be used on projects related to that particular enterprise fund, i.e., only water system funds can only be used on water system funds.

### **Bonds**

When the community of City of Imlay City sells bonds, purchasers are, in effect, lending the community money. The money is repaid, with interest, from taxes or fees over the years. The logic behind issuing bonds (or "floating a bond issue") for capital projects is that the citizens who benefit from the capital improvements over a period should help the community pay for them. City of Imlay City issues bonds in two forms.

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### General Obligation (G.O.) bonds

Perhaps the most flexible of all capital funding sources, G.O. bonds can be used for the design or construction of any capital project. These bonds are financed through property taxes. In financing through this method, the taxing power of the community is pledged to pay interest and principal to retire the debt. Voter approval is required if the community wants to increase the taxes that it levies and the amount is included in Imlay City's state-imposed debt limits. To minimize the need for property tax increases, the community makes every effort to coordinate new bond issues with the retirement of previous bonds. G.O. bonds are authorized by a variety of state statutes

### Revenue bonds

Revenue bonds are sold for projects that produce revenues, such as water and sewer system projects. Revenue bonds depend on user charges and other project-related income to cover their costs. Unlike G.O. bonds, revenue bonds are not included in the community state-imposed debt limits because the full faith and credit of the community back them. Revenue bonds are authorized by Public Act of 1933, the Revenue Bond Act.

### **Weight and gas tax**

Based on a formula set by the State of Michigan, the City of Imlay City receives a portion of the tax placed on motor fuel and highway usage in the state. The restrictions placed on the expenditure of these funds insure that they will be spent on transportation-related projects or operations and services. These are commonly called Act 51 funds.

### **Tax Increment Financing (TIF)**

TIF is a municipal financing tool that can be used to renovate or redevelop declining areas while improving their tax base. TIF applies the increase in various state and local taxes that result from a redevelopment project to pay for project-related public improvements. For purposes of financing activities within Imlay City's downtown district, the Downtown Development Authority renewed/extended the TIF plan in 2014. Public Act 281 of 1986, the Local Development Finance Authority Act and Public Act 450 of 1980, the Tax Increment Financing Act authorizes TIF.

### **Millages**

The property tax is a millage that is one of the most important sources of community revenue. The property tax rate is stated in mills (one dollar per \$1,000 of valuation). This rate is applied to a property's net value, following the application of all exemptions and a 50 percent equalization ratio. Millages are voter-approved taxes that are specifically earmarked for a particular purpose. For example, the parks maintenance and repair millage helps support parks and recreation capital projects. The community is authorized to utilize millages under Public Act 279 of 1909, the Home Rule Cities Act.

### **Federal and state funds**

The federal and state governments make funds available to communities through numerous grants and aid programs. Some funds are tied directly to a specific program. The community has discretion (within certain guidelines) over the expenditure of others. For the most part, the community has no direct control over the amount of money received under these programs.

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### **Special assessments**

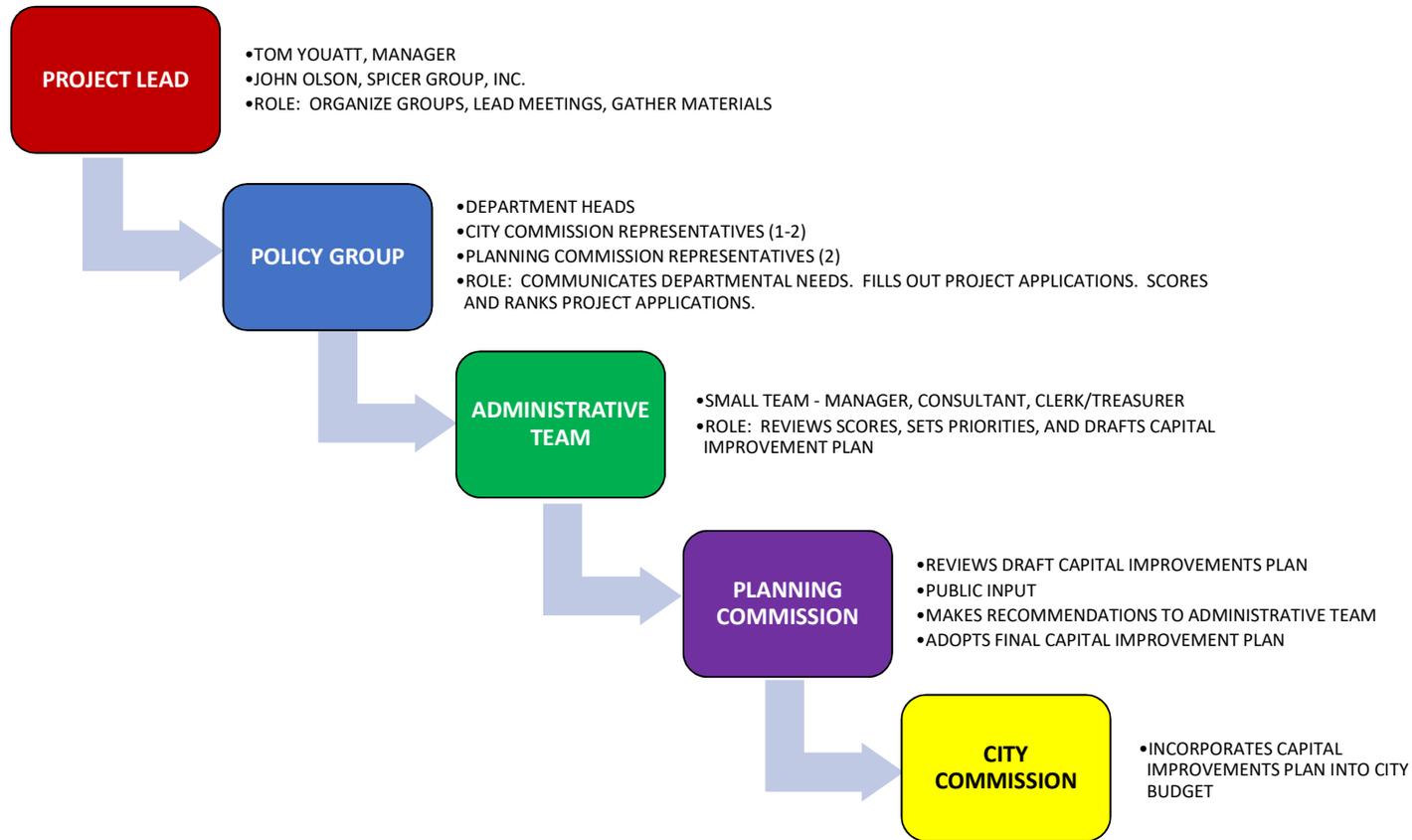
Capital improvements that benefit particular properties, rather than the community as a whole, may be financed more equitably by special assessment, i.e., by those who directly benefit. Local improvements often financed by this method include new street improvements (including pavement, curb and gutter, sidewalks, etc.), sanitary and storm sewers, and water mains.

### **Developer contributions**

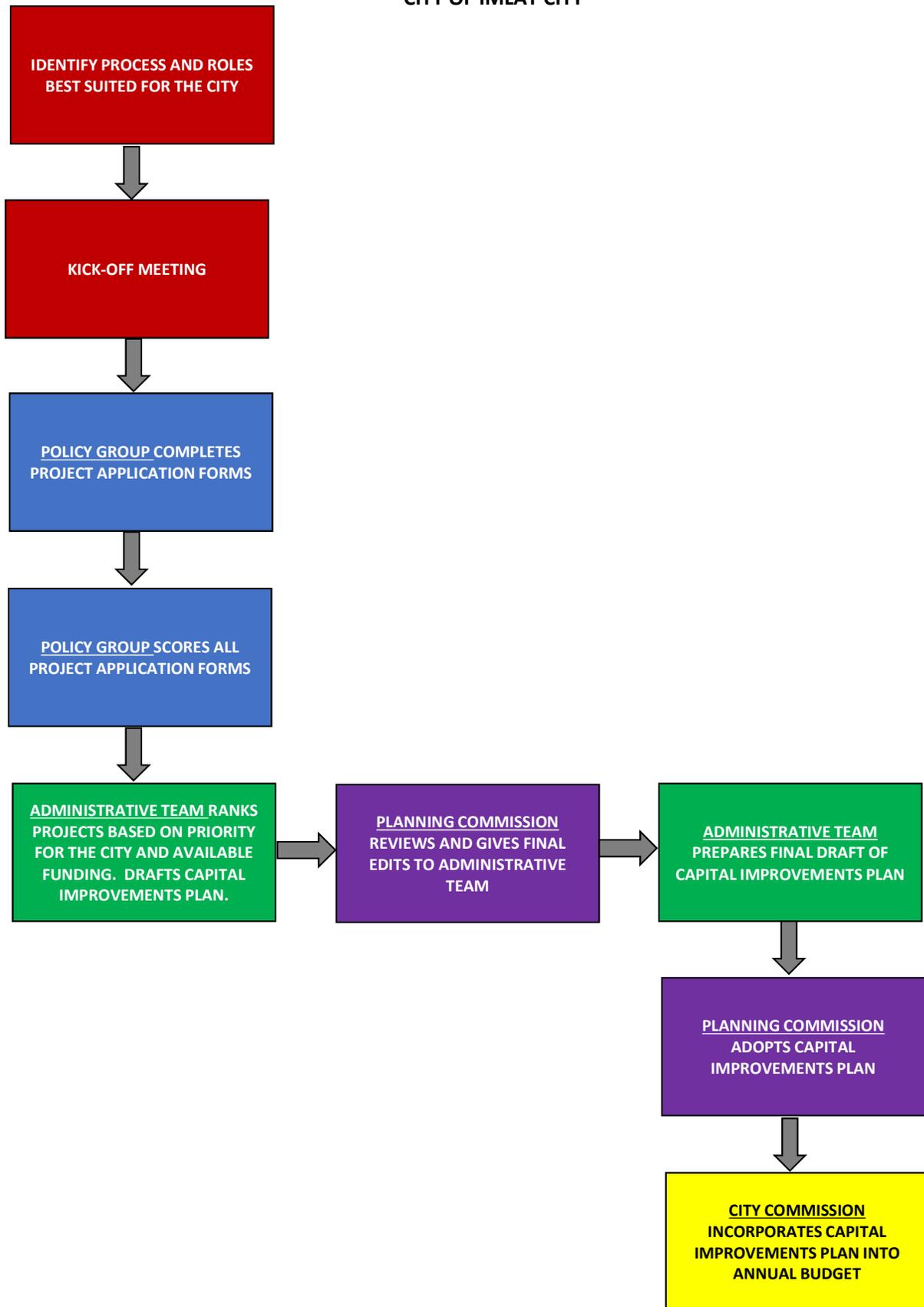
Sometimes capital improvements are required to serve new development. Where funding is not available for the community to construct the improvements, developers may agree to voluntarily contribute their share or to install the facilities themselves so the development can go ahead.

**APPENDIX A**  
**CIP CHARTS**

**ORGANIZATION CHART  
CAPITAL IMPROVEMENTS PLAN  
CITY OF IMLAY CITY**



**PROCESS FLOW CHART  
CAPITAL IMPROVEMENTS PLAN  
CITY OF IMLAY CITY**



**APPENDIX C**

**PROJECT**

**APPLICATION SCORES**

Project Name: <b>CITY HALL PARKING LOT IMP.</b>			Project #: <b>CLERK#1</b>			RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER	
			1		2		3		4		5		6		7		8		9		10		11		
Department: <b>CITY CLERK/ELECTIONS</b>			<u>SCORE RANGE</u>	<u>WEIGHT</u>	<u>TOTAL POINTS</u> Score x Weight =	<u>RATER SCORE</u>	<u>WEIGHT ED SCORE</u>																		
1. Contributes to Health, Safety and Welfare			5	0-25	4	20	4	20	5	25	4	20	4	20	2	10	3	15	4	20	4	20	4	20	
2. Project Needed to Comply with Local, State, or Federal Law			5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	
3. Project Conforms to Adopted Program, Policy or Plan			1	0-5	0	0	3	3	5	5	3	3	3	3	5	5	0	0	3	3	3	0	0	0	
4. Project remediates an existing or projected deficiency			3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	
5. Will Project Upgrade Facilities?			1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
6. Contributes to Long-Term Needs of Community			2	0-10	4	8	4	8	4	8	3	6	4	8	3	6	3	6	4	8	2	4	3	6	
7. Service Area of Project			1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
8. Department Priority			1	0-5	5	5	5	5	3	3	3	3	3	3	3	3	1	1	3	3	5	5	3	3	
9. Project Delivers Level of Service Desired by Community			1	0-5	5	5	5	5	3	3	3	3	5	5	5	5	0	0	3	3	5	5	5	5	
<b>TOTAL:</b>						86		89		92		83		87		89		65		78		89		80	84

MAX. 92 MIN. 65 AVG. 83.8

Project Name: <b>POLICE PATROL VEHICLE 2018-2022</b>			Project #: <b>PD#1</b>			RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER	
			1		2		3		4		5		6		7		8		9		10		11		
Department: <b>POLICE</b>			<u>SCORE RANGE</u>	<u>WEIGHT</u>	<u>TOTAL POINTS</u> Score x Weight =	<u>RATER SCORE</u>	<u>WEIGHT ED SCORE</u>																		
1. Contributes to Health, Safety and Welfare			5	0-25	3	15	3	15	3	15	4	20	3	15	3	15	3	15	4	20	4	20	3	15	
2. Project Needed to Comply with Local, State, or Federal Law			5	0-25	0	0	0	0	0	0	5	25	0	0	0	0	0	0	0	0	0	0	0	0	
3. Project Conforms to Adopted Program, Policy or Plan			1	0-5	0	0	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	5	5	0	0
4. Project remediates an existing or projected deficiency			3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	3	9	5	15	3	9	5	15	
5. Will Project Upgrade Facilities?			1	0-5	5	5	3	3	3	3	5	5	0	0	5	5	3	3	3	3	5	5	3	3	
6. Contributes to Long-Term Needs of Community			2	0-10	2	4	1	2	1	2	2	4	1	2	1	2	1	2	1	2	2	4	3	6	
7. Service Area of Project			1	0-5	3	3	5	5	5	5	5	5	3	3	5	5	5	5	5	5	5	5	5	1	
8. Department Priority			1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	
9. Project Delivers Level of Service Desired by Community			1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
<b>TOTAL:</b>						52		53		53		87		48		55		53		47		62		60	48

MAX. 87 MIN. 47 AVG. 56.2

Project Name: <b>POLICE DEPT. BUILDING RENOVATION</b>			Project #: <b>PD#2</b>			RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		
			1		2		3		4		5		6		7		8		9		10		11			
Department: <b>POLICE</b>			<u>SCORE RANGE</u>	<u>WEIGHT</u>	<u>TOTAL POINTS</u> Score x Weight =	<u>RATER SCORE</u>	<u>WEIGHT ED SCORE</u>																			
1. Contributes to Health, Safety and Welfare			5	0-25	3	15	3	15	3	15	3	15	2	10	3	15	3	15	2	10	3	15	0	0	2	10
2. Project Needed to Comply with Local, State, or Federal Law			5	0-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
3. Project Conforms to Adopted Program, Policy or Plan			1	0-5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
4. Project remediates an existing or projected deficiency			3	0-15	3	9	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	0	0	5	
5. Will Project Upgrade Facilities?			1	0-5	5	5	5	5	4	4	5	5	5	5	5	5	5	5	5	5	5	5	5	5		
6. Contributes to Long-Term Needs of Community			2	0-10	4	8	4	8	4	8	5	10	4	8	4	8	4	8	3	6	4	8	0	0	4	
7. Service Area of Project			1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5		
8. Department Priority			1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5		
9. Project Delivers Level of Service Desired by Community			1	0-5	5	5	5	5	5	5	3	3	5	5	5	5	5	5	5	5	3	3	5	5		
<b>TOTAL:</b>						52		58		57		58		53		58		58		45		58		49		

MAX. 58 MIN. 45 AVG. 54.6

Project Name: <b>FOURTH STREET RECONSTRUCTION WATER &amp; SEWER</b>			Project #: <b>DPW#1</b>			RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		RATER		
			1		2		3		4		5		6		7		8		9		10		11			
Department: <b>WATER &amp; SEWER</b>			<u>SCORE RANGE</u>	<u>WEIGHT</u>	<u>TOTAL POINTS</u> Score x Weight =	<u>RATER SCORE</u>	<u>WEIGHT ED SCORE</u>																			
1. Contributes to Health, Safety and Welfare			5	0-25	5	25	4	20	5	25	5	25	4	20	4	20	5	25	5	25	4	20	5	25	3	15
2. Project Needed to Comply with Local, State, or Federal Law			5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	0	0	5	25	5	25	5	25	0	0
3. Project Conforms to Adopted Program, Policy or Plan			1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
4. Project remediates an existing or projected deficiency			3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	
5. Will Project Upgrade Facilities?			1	0-5	3	3	5	5	5	5	5	5	3	3	5	5	5	5	5	5	5	5	5	5		
6. Contributes to Long-Term Needs of Community			2	0-10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	
7. Service Area of Project			1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3		
8. Department Priority			1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5		
9. Project Delivers Level of Service Desired by Community			1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5		
<b>TOTAL:</b>						96		93		98		98		93		91		73		98		93		98	63	

MAX. 98 MIN. 63 AVG. 90.4

Project Name: <b>FOURTH STREET RECONSTRUCTION</b>			Project #: <b>DPW#2</b>			RATER																				
			1		2		3		4		5		6		7		8		9		10		11			
Department: <b>MAJOR STREETS</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	125	4	20	4	20	3	15	4	20	4	20	4	20	4	20	5	25	4	20	5	25	2	10	
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	125	5	25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3	5	5	5	5	5	5	0	0	
4. Project remediates an existing or projected deficiency	3	0-15	45	0	0	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	
5. Will Project Upgrade Facilities?	1	0-5	5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	5	5	3	3
6. Contributes to Long-Term Needs of Community	2	0-10	20	4	8	4	8	4	8	5	10	4	8	4	8	4	8	4	8	4	8	5	10	4	8	
7. Service Area of Project	1	0-5	5	5	3	3	3	5	5	3	3	5	5	5	5	3	3	5	5	5	5	5	5	5	5	
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	3	3	5	5	5	5	5	5	5	5	5	5	5	5	3	3	
<b>TOTAL:</b>					76		64		61		64		66		66		62		71		66		75		49	

MAX. 76 MIN. 49 AVG. 65.5

Project Name: <b>FOURTH STREET RECONSTRUCTION STORM SEWER</b>			Project #: <b>DPW#3</b>			RATER																			
			1		2		3		4		5		6		7		8		9		10		11		
Department: <b>PUBLIC WORKS</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																				
1. Contributes to Health, Safety and Welfare	5	0-25	125	4	20	4	20	4	20	4	20	3	15	4	20	3	15	4	20	3	15	4	20	3	15
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	125	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3
4. Project remediates an existing or projected deficiency	3	0-15	45	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	3	3	3	3	3	3	3	3	3	3	3	3	5	5	3	3	3	3	5	5	3	3
6. Contributes to Long-Term Needs of Community	2	0-10	20	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10
7. Service Area of Project	1	0-5	5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
<b>TOTAL:</b>					91		91		91		91		86		91		88		91		86		93		84

MAX. 93 MIN. 84 AVG. 89.4

Project Name: <b>M-53 SANITARY SEWER REPLACEMENT</b>			Project #: <b>DPW#4</b>			RATER																			
			1		2		3		4		5		6		7		8		9		10		11		
Department: <b>WATER &amp; SEWER</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																				
1. Contributes to Health, Safety and Welfare	5	0-25	125	5	25	5	25	4	20	5	25	5	25	5	25	5	25	5	25	5	25	5	25	4	20
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	125	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
4. Project remediates an existing or projected deficiency	3	0-15	45	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3	5	5	3	3	0	0	3	3
6. Contributes to Long-Term Needs of Community	2	0-10	20	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	4	8	5	10
7. Service Area of Project	1	0-5	5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	1	1	3	3
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
<b>TOTAL:</b>					98		98		93		98		98		98		96		98		96		89		91

MAX. 98 MIN. 89 AVG. 95.7

Project Name: <b>FIRE TRUCK PURCHASE</b>			Project #: <b>FD#1</b>			RATER																			
			1		2		3		4		5		6		7		8		9		10		11		
Department: <b>FIRE</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																				
1. Contributes to Health, Safety and Welfare	5	0-25	125	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	125	5	25	5	25	0	0	5	25	5	25	5	25	0	0	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
4. Project remediates an existing or projected deficiency	3	0-15	45	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	3	3	5	5	5	5	3	3	3	3	3	3	3	3	5	5	5	5	5	5	5	5
6. Contributes to Long-Term Needs of Community	2	0-10	20	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	4	8	3	6
7. Service Area of Project	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
<b>TOTAL:</b>					94		96		71		94		94		94		69		96		96		98		96

MAX. 98 MIN. 69 AVG. 90.7

Project Name: <b>LAND PURCHASE (NOT SCORED. PURCHASE ALREADY PENDING)</b>			Project #: <b>FD#2</b>		RATER																					
					1		2		3		4		5		6		7		8		9		10		11	
Department: <b>FIRE</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
4. Project remediates an existing or projected deficiency	3	0-15	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
5. Will Project Upgrade Facilities?	1	0-5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
6. Contributes to Long-Term Needs of Community	2	0-10	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
7. Service Area of Project	1	0-5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
8. Department Priority	1	0-5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
9. Project Delivers Level of Service Desired by Community	1	0-5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>TOTAL:</b>			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

MAX. 0 MIN. 0 AVG. 0.0

Project Name: <b>CONSTRUCTION OF FIRE HALL</b>			Project #: <b>FD#3</b>		RATER																					
					1		2		3		4		5		6		7		8		9		10		11	
Department: <b>FIRE</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	0	0	5	25	0	0	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	3	3	3	3	5	5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	3	3	5	5	5	5	5	5	3	3	5	5	3	3	3	3	3	3	0	0	0	0	0	
6. Contributes to Long-Term Needs of Community	2	0-10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10
7. Service Area of Project	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
<b>TOTAL:</b>			96	98	100	98	96	98	96	98	71	96	71	96	71	68	93									

MAX. 100 MIN. 68 AVG. 89.5

Project Name: <b>W. THIRD STREET</b>			Project #: <b>DDA#1</b>		RATER																					
					1		2		3		4		5		6		7		8		9		10		11	
Department: <b>DDA</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	4	20	4	20	4	20	5	25	4	20	4	20	3	15	3	15	4	20	4	20	4	20	4	20
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	0	0	5	25	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3	3	3	3	3
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	5	15	5	15	5	15	3	9	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
6. Contributes to Long-Term Needs of Community	2	0-10	5	10	5	10	2	4	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10
7. Service Area of Project	1	0-5	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
8. Department Priority	1	0-5	5	5	5	5	3	3	5	5	3	3	3	3	3	3	5	5	3	3	1	1	3	3	1	
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	3	3	5	5	5	5	5	5	5	5	3	3	1	1	5	5	3	3	3	
<b>TOTAL:</b>			89	89	89	79	94	87	81	59	80	81	85	81	85	81										

MAX. 94 MIN. 59 AVG. 82.3

Project Name: <b>MILL &amp; RESURFACE THIRD AND ALMONT</b>			Project #: <b>DDA#2</b>		RATER																					
					1		2		3		4		5		6		7		8		9		10		11	
Department: <b>DDA</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	3	15	3	15	4	20	3	15	2	10	3	15	3	15	3	15	2	10	4	20	3	15	3	15
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	3	3	5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3	3	
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	3	9	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
6. Contributes to Long-Term Needs of Community	2	0-10	3	6	3	6	2	4	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6
7. Service Area of Project	1	0-5	1	1	3	3	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
8. Department Priority	1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	3	3	3	3	5	5	5	5	3	3	5	5	1	1	3	3	3	3	3	
<b>TOTAL:</b>			55	57	48	53	50	55	53	57	45	58	51													

MAX. 58 MIN. 45 AVG. 52.9

Project Name: <b>FARMERS MARKET</b>			Project #: <b>DDA#3</b>			RATER																				
			4		1		2		3		4		5		6		7		8		9		10		11	
Department: <b>DDA</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	2	10	2	10	2	10	2	10	2	10	2	10	2	10	0	0	2	10	2	10	2	10	2	10
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	0	0	5	5	5	5	5	5	5	5	5	5	5	5	3	3	3	3	3	3
4. Project remediates an existing or projected deficiency	3	0-15	5	15	3	9	3	9	5	15	5	15	5	15	5	15	3	9	3	9	0	0	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	5	3	3	0	0	5	5	0	0	5	5	5	5	5	5	5	5	3	3	3	3	3	3
6. Contributes to Long-Term Needs of Community	2	0-10	4	8	5	10	4	8	3	6	5	10	5	10	5	10	5	10	4	8	4	8	4	8	4	8
7. Service Area of Project	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
8. Department Priority	1	0-5	5	5	5	5	3	3	3	3	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3	3
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	3	3	3	3	5	5	5	5	5	5	5	5	3	3	5	5	5	3	3	3
<b>TOTAL:</b>				58		52		38		52		55		60		60		37		52		39		50		

MAX. 60 MIN. 37 AVG. 50.3

Project Name: <b>S. MAIN &amp; DEPOT DRIVE</b>			Project #: <b>DDA#4</b>			RATER																				
			4		1		2		3		4		5		6		7		8		9		10		11	
Department: <b>DDA</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	3	15	3	15	4	20	3	15	3	15	3	15	3	15	3	15	3	15	3	15	3	15	3	15
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	3	3	5	5	5	5	5	5	3	3	5	5	3	3	3	3	3	3
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	5	15	5	15	3	9	5	15	5	15	5	15	5	15	3	9	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
6. Contributes to Long-Term Needs of Community	2	0-10	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6
7. Service Area of Project	1	0-5	1	1	1	1	1	1	3	3	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
8. Department Priority	1	0-5	5	5	5	5	3	3	3	3	5	5	5	5	5	5	5	5	5	5	5	5	3	3	3	3
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	3	3	3	3	5	5	5	5	5	5	5	5	3	3	5	5	3	3	3	3
<b>TOTAL:</b>				57		57		58		53		51		57		57		55		55		49		51		

MAX. 58 MIN. 49 AVG. 54.5

Project Name: <b>GRIT REMOVAL SYSTEM</b>			Project #: <b>WWTP#1</b>			RATER																				
			4		1		2		3		4		5		6		7		8		9		10		11	
Department: <b>WASTEWATER</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	4	20	5	25	5	25
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3	5	5	5	5
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
6. Contributes to Long-Term Needs of Community	2	0-10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10
7. Service Area of Project	1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
<b>TOTAL:</b>				98		98		98		98		98		98		98		98		98		91		98		

MAX. 98 MIN. 91 AVG. 97.4

Project Name: <b>FAIRGROUNDS PUMP STATION</b>			Project #: <b>WWTP#2</b>			RATER																				
			4		1		2		3		4		5		6		7		8		9		10		11	
Department: <b>WASTEWATER</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	4	20	5	25
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	3	3	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
6. Contributes to Long-Term Needs of Community	2	0-10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10
7. Service Area of Project	1	0-5	3	3	3	3	3	3	1	1	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
<b>TOTAL:</b>				98		98		98		94		98		98		98		98		98		98		93		

MAX. 98 MIN. 93 AVG. 97.2

Project Name: <b>CLARIFIER REHABILITATION</b>			Project #: <b>WWTP#3</b>			RATER																				
			4		1		2		3		4		5		6		7		8		9		10		11	
Department: <b>WASTEWATER</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	4	20	3	15	3	15	3	15	3	15	4	20	4	20	3	15	3	15	3	15	4	20	3	15
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
6. Contributes to Long-Term Needs of Community	2	0-10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10
7. Service Area of Project	1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
8. Department Priority	1	0-5	5	5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	5	5	3	3	3	3	3	3
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	5	5	3	3	3	3	3	3
<b>TOTAL:</b>				93		84		84		84		84		89		89		84		88		84		89		84

MAX. 93 MIN. 84 AVG. 86.5

Project Name: <b>OLD DITCH REHABILITATION</b>			Project #: <b>WWTP#4</b>			RATER																				
			4		1		2		3		4		5		6		7		8		9		10		11	
Department: <b>WASTEWATER</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	5	25	5	25	5	25	4	20	5	25	5	25	5	25	5	25	5	25	5	25	5	25	4	20
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
6. Contributes to Long-Term Needs of Community	2	0-10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10	5	10
7. Service Area of Project	1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
8. Department Priority	1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	5	5	3	3
9. Project Delivers Level of Service Desired by Community	1	0-5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	5	5	3	3
<b>TOTAL:</b>				94		94		94		89		94		94		94		94		94		94		98		89

MAX. 98 MIN. 89 AVG. 93.5

Project Name: <b>CITY HALL RENOVATION</b>			Project #: <b>ADMIN#1</b>			RATER																				
			4		1		2		3		4		5		6		7		8		9		10		11	
Department: <b>ADMINISTRATION</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	3	15	3	15	3	15	3	15	2	10	3	15	3	15	4	20	3	15	3	15	3	15	3	15
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25	5	25
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3	5	5	5
4. Project remediates an existing or projected deficiency	3	0-15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15	5	15
5. Will Project Upgrade Facilities?	1	0-5	4	4	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
6. Contributes to Long-Term Needs of Community	2	0-10	5	10	4	8	4	8	4	8	4	8	4	8	4	8	4	8	4	8	4	8	4	8	4	8
7. Service Area of Project	1	0-5	5	5	3	3	5	5	5	5	3	3	5	5	3	3	5	5	5	5	5	5	5	3	3	
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	3	3	5	5	5	5	5	5	5	3	3
<b>TOTAL:</b>				89		86		88		88		81		88		84		93		88		86		82		82

MAX. 93 MIN. 81 AVG. 86.6

Project Name: <b>M-53 STREETSCAPE - 1ST TO 4TH</b>			Project #: <b>ADMIN#2</b>			RATER																				
			4		1		2		3		4		5		6		7		8		9		10		11	
Department: <b>ADMINISTRATION</b>	SCORE RANGE	WEIGHT	TOTAL POINTS Score x Weight =	RATER SCORE	WEIGHT ED SCORE																					
1. Contributes to Health, Safety and Welfare	5	0-25	4	20	4	20	5	25	4	20	4	20	5	25	5	25	5	25	4	20		0		4	20	
2. Project Needed to Comply with Local, State, or Federal Law	5	0-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5	25	
3. Project Conforms to Adopted Program, Policy or Plan	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	0	0	3	3	
4. Project remediates an existing or projected deficiency	3	0-15	3	9	3	9	3	9	3	9	3	9	3	9	3	9	3	9	3	9	3	9	0	0	3	9
5. Will Project Upgrade Facilities?	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	0	0	5	5	
6. Contributes to Long-Term Needs of Community	2	0-10	4	8	4	8	4	8	4	8	4	8	4	8	4	8	5	10	4	8	4	8	0	0	4	8
7. Service Area of Project	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	0	0	5	5	
8. Department Priority	1	0-5	5	5	5	5	5	5	5	5	5	5	3	3	5	5	5	5	5	5	5	0	0	5	5	
9. Project Delivers Level of Service Desired by Community	1	0-5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	0	0	5	5	
<b>TOTAL:</b>				62		62		67		62		60		67		69		67		62		62		85		85

MAX. 85 MIN. 60 AVG. 66.3

**APPENDIX D**

**CAPITAL IMPROVEMENT PLAN**

CAPITAL IMPROVEMENT PLAN  
 CITY OF IMLAY CITY  
 PROJECT SCORE SUMMARY  
 PRIORITY RANKING AND PROPOSED BUDGET



RANK	PROJECT NAME	DEPARTMENT	PROJECT #	AVG. SCORE	EST. COST	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	BEYOND
3.	M-53 SANITARY SEWER REPLACEMENT	WATER & SEWER	DPW#4	95.73	\$1,000,000		\$100,000	\$900,000					
13.	M-53 STREETScape - 1ST TO 4TH STREETS	ADMINISTRATION	ADMIN#2	66.30	\$200,000		\$20,000	\$180,000					
6.	FOURTH STREET RECONSTRUCTION WATER & SEWER	WATER & SEWER	DPW#1	90.36	\$1,500,000		\$150,000	\$1,350,000					
8.	FOURTH STREET RECONSTRUCTION STORM SEWER	PUBLIC WORKS	DPW#3	89.36	\$252,000		\$25,200	\$226,800					
14.	FOURTH STREET RECONSTRUCTION	MAJOR STREETS	DPW#2	65.45	\$2,700,000		\$270,000	\$2,430,000					
1.	GRIT REMOVAL SYSTEM	WASTEWATER	WWTP#1	97.36	\$450,000		\$45,000	\$405,000					
2.	FAIRGROUNDS PUMP STATION	WASTEWATER	WWTP#2	97.18	\$200,000		\$20,000	\$180,000					
10.	CLARIFIER REHABILITATION	WASTEWATER	WWTP#3	86.55	\$340,000							\$340,000	
5.	FIRE TRUCK PURCHASE	FIRE	FD#1	90.73	\$700,000		\$700,000						
7.	FIRE HALL CONSTRUCTION	FIRE	FD#3	89.55	\$1,750,000		\$175,000	\$1,575,000					
9.	CITY HALL RENOVATION	ADMINISTRATION	ADMIN#1	86.64	\$200,000								\$200,000
11.	CITY HALL PARKING LOT IMPROVEMENTS	CITY CLERK/ELECTIONS	CLERK #1	83.82	\$60,000			\$60,000					
12.	W. THIRD STREET	DDA	DDA#1	82.27	\$370,000				\$37,000	\$333,000			
15.	POLICE PATROL VEHICLE 2018-2022	POLICE	PD#1	56.18	\$250,000			\$50,000	\$50,000		\$50,000		\$100,000
16.	POLICE DEPT. BUILDING RENOVATION	POLICE	PD#2	54.60	\$200,000								\$200,000
17.	S. MAIN & DEPOT DRIVE	DDA	DDA#4	54.55	\$311,000							\$311,000	
18.	MILL & RESURFACE THIRD & ALMONT	DDA	DDA#2	52.91	\$320,000					\$32,000	\$288,000		
19.	FARMERS MARKET	DDA	DDA#3	50.27	\$150,000			\$15,000	\$135,000				
4.	OLD DITCH REHABILITATION	WASTEWATER	WWTP#4	93.45	\$50,000			\$50,000					
20.	FIRE DEPT. LAND PURCHASE	FIRE	FD#2		\$200,000	\$200,000							
<b>TOTAL:</b>					<b>\$11,203,000</b>	<b>\$200,000</b>	<b>\$1,505,200</b>	<b>\$7,421,800</b>	<b>\$222,000</b>	<b>\$365,000</b>	<b>\$338,000</b>	<b>\$651,000</b>	<b>\$500,000</b>
					<b>WATER &amp; SEWER BOND:</b>		<b>\$315,000</b>	<b>\$2,885,000</b>					
					<b>GENERAL FUND:</b>								
					<b>OTHER FUNDING:</b>		<b>\$1,190,200</b>	<b>\$4,536,800</b>					

November 9, 2017

CAPITAL IMPROVEMENT PLAN  
CITY OF IMLAY CITY  
PROJECT SCORE SUMMARY  
LISTING BY AVERAGE SCORE



RANK	PROJECT NAME	DEPARTMENT	PROJECT #	MAX. SCORE	MIN. SCORE	AVG. SCORE	POTENTIAL FUNDING SOURCES			
1.	GRIT REMOVAL SYSTEM	WASTEWATER	WWTP#1	98	91	97.36	Sewer Bond	GO Bond	USDA-RD	
2.	FAIRGROUNDS PUMP STATION	WASTEWATER	WWTP#2	98	93	97.18	Sewer Bond	GO Bond	USDA-RD	
3.	M-53 SANITARY SEWER REPLACEMENT	WATER & SEWER	DPW#4	98	89	95.73	Operating Revenues	Water Bond	GO Bond	
4.	OLD DITCH REHABILITATION	WASTEWATER	WWTP#4	98	89	93.45	GO Bond	SRF Loan	Budgeted Item	
5.	FIRE TRUCK PURCHASE	FIRE	FD#1	98	69	90.73	General Fund	USDA-RD	FD Operating Bond Issue	Misc. Grants
6.	FOURTH STREET RECONSTRUCTION WATER & SEWER	WATER & SEWER	DPW#1	98	63	90.36	USDA-RD	DWRF	Bond Issue	Water & Sewer Funds
7.	FIRE HALL CONSTRUCTION	FIRE	FD#3	100	68	89.55	USDA-RD	FD Operating Bond Issue	Misc. Grants	
8.	FOURTH STREET RECONSTRUCTION STORM SEWER	PUBLIC WORKS	DPW#3	93	84	89.36	Bond Issue	Fund Balance		
9.	CITY HALL RENOVATION	ADMINISTRATION	ADMIN#1	93	81	86.64	Local Grants	Fund Balance		
10.	CLARIFIER REHABILITATION	WASTEWATER	WWTP#3	93	84	86.55	SRF	GO Bond		
11.	CITY HALL PARKING LOT IMPROVEMENTS	CITY CLERK/ELECTIONS	CLERK #1	92	65	83.82	General Fund			
12.	W. THIRD STREET	DDA	DDA#1	94	59	82.27	DDA Capital Outlay	Fund Balance	Major Street Fund	General Fund
13.	M-53 STREETScape - 1ST TO 4TH STREETS	ADMINISTRATION	ADMIN#2	85	60	66.30				
14.	FOURTH STREET RECONSTRUCTION	MAJOR STREETS	DPW#2	76	49	65.45	Operating Revenue	Millage Renewal	Bond Issue	Fund Balance
15.	POLICE PATROL VEHICLE 2018-2022	POLICE	PD#1	87	47	56.18	USDA CDBG	General Fund		
16.	POLICE DEPT. BUILDING RENOVATION	POLICE	PD#2	58	45	54.60				
17.	S. MAIN & DEPOT DRIVE	DDA	DDA#4	58	49	54.55	Local Streets Fund	DDA Fund Balance		
18.	MILL & RESURFACE THIRD & ALMONT	DDA	DDA#2	58	45	52.91	DDA Capital Outlay	General Fund	Major Streets Fund	
19.	FARMERS MARKET	DDA	DDA#3	60	37	50.27	DDA Fund Balance	Community Foundation Grants	USDA Grants	Local Fundraising
20.	FIRE DEPT. LAND PURCHASE	FIRE	FD#2	PROJECT ALREADY PENDING			USDA-RD	General Fund		

November 8, 2017